

Lean-Agile Estimating & Budgeting with Flexible Scope

Lean-Agile Risk Management, Governance & Portfolio

This unique 1+1 day practical workshop answers tough questions that both Agile practitioners, Project Managers and Executives ask – how to effectively manage the key challenge of flexible scope and risk management while delivering customer satisfaction and increased ROI using Lean-Agile methodologies to manage projects, programs and portfolios

16
PDUs



Workshop Focus:

Identify the value of Agile and Lean Development

Blend aspects of Agility into your traditional projects including estimation, planning, metrics, and budgetary reporting

Acquire tools through case studies how Agile is being used and the importance of Agile within organizations

Understand the importance of Agile for both business development and customer support development

Find out how budget, risk and metrics are managed in an Agile environment

Learn about managing organizational risk and organizational budget in an Agile environment

Realize how Agile can deliver value both at Project, Program and Portfolio levels

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Background & Overview:

Agile has caught the attention of business leaders in Europe and globally as a means of managing change, reducing time to market, eliminating waste, attracting and retaining customers and most importantly – delivering value through increased ROI on projects, programs and portfolios.

The seminar starts by answering the question of what Agile is and how does it differ from traditional methodologies. It then explains what are the skills and competencies required for the role of Agile Project/Program Manager and shows participants how can Agile work with an existing project/program governance frameworks. The seminar defines how Agile complements Project, Program and Portfolio management. These are some of the topics covered in this workshop. The key questions answered during the 1+1 day workshop are:

Agile Financial Management: Estimating and Budgeting with Flexible Scope **Agile Risk Management: Governance & Portfolio Management**

While many training courses these days wonderfully describe what Agile is, few if any, provide an answer to key questions of how to **successfully and profitably manage projects with flexible scope** and how to **apply sound risk management tools and techniques in Agile projects**. This training course aims to show you just that, based on practical, tangible, real world examples.

The workshop is designed as a 1+1 day, so that participants can choose to attend either of the 2 days or both.

About the Workshop Leader:

B.Tech., M.Eng.Sc., MPM, PMP®, PMI-ACP®, PMI-RMP®, PMI-SP®, PgMP®



Mr. Liam Dillon is a Senior Consultant and Managing Director of international training & consulting firm, Turlon & Associates.

Liam specializes in Project Management, Program Management, Agile Project Management, Project and Program Risk Management, Contract Management and Project, Program and Portfolio Leadership.

Liam holds a Master of Science degree in Project Management and is one of the few practitioners to hold multiple project and program management accreditation from the Project Management Institute (PMI®). Liam has over 23 years' professional experience. During that time, he has led some significant global IT and Infrastructure projects and programs for various industries.

Liam currently works across various industries with the following consultancy objectives:

- § The management, development and delivery of an extensive range of project, program and portfolio management training programs for companies and colleges.
- § Working with companies on delivering and developing and maintaining project, program and portfolio management excellence.
- § Working with various blue-chip companies, on a consultancy basis, in growing levels of project and program management maturity

Coupled with his industrial experience, Liam spends time training and coaching in USA, Middle-East, Asia and Europe on the topic of project and program management. Liam has served as the President of the Ireland Chapter of PMI and is currently a member PMI's Global Board Volunteer Advisory Group. Liam has presents both at national and international conferences of the topic of project, program and portfolio management.

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Workshop Daily Schedule:

DAY 1: LEAN-AGILE ESTIMATING & BUDGETING WITH FLEXIBLE SCOPE

Morning session: How to implement Agile to manage key metrics

As organization become more interested in the world or Agile, we must understand what is appropriate and what's not. This topic exams some key aspects that are essential to practitioners and organizations to understand how Agile can work. This session will provide answers to fundamental questions such as:

- What is the Value and Culture required for Agile?
- Can Agile help or hinder project delivery?
- What are we trying to achieve with Agile Frameworks?
- How can Success be measured through Agile?
- Where does the Budget Control fit into an Agile organization?

This session is intended to focus on how Agile can be used in varying types of environment for customer and budgetary gain

Afternoon session: How Organizations can manage Agile Projects and Programs

This topic focuses on the implementation of Agile and what it takes to transition into an Agile environment. This session will examine relevant organizational structures and how agile can be incorporated into such structures. As this is done, a number of questions will be examined, including:

- What is the appropriate level of sponsorship required?
- How can the customer benefit from such structures?
- Can the customer be incorporated into the organization in a better way?

Even though this topic is about how to leverage the benefits of agile in your organization, we will look at how ROI, Budget and internal organizational measures are tracked and controlled. This is where reporting becomes focused on your bottom-line rather than the customers' bottom-line.

DAY 2: Lean-Agile Risk Management, Governance & Portfolio

Morning Session: Managing Crucial Information using Agile Methods

Does Agile mean that the principles of communication, budgetary control, risk management, status tracking, ROI, stakeholders' management and benefits management are removed? The simple answer is NO. Agile complements project delivery with the organizing of teams and delivery. For it to succeed, the organization must understand the necessity for the practice of the value of communication and risk management. This session will focus on these principles and show how they can be managed in an agile environment. Escalation and Communication management techniques are as relevant in agile environments but are not always executed on. This session will reveal the top 5 tips and trick to ensure information is managed successfully in dynamic environments.

Afternoon Session: Agile Portfolio, Program and Project Management

If you thought Agile was just a project management concept, then you may be interested in this session. Agile and Lean are practices that can be used from executive decision making right through to project delivery. The purpose of each is:

- Portfolio Management is focused on strategic decision and direction
- Program Management is focused on understanding how to achieve the strategy
- Project Management is focused on the delivery of the program

However, the pipeline from Portfolio to Project can be improved through an agile framework that allows leaner process and greater interaction between the executive teams and project delivery teams. In this session we review linkage between these three elements to leverage better results.